

## **ARLINGTON PUBLIC SCHOOLS**

*In accordance with the provisions of the Massachusetts General laws, Chapter 30A, Section 20, notice is hereby given for the following meeting of the:*

**Arlington School Committee  
Standing Subcomittee: Budget  
Wednesday, January 25, 2017  
5:30 PM**

*Arlington High School  
School Committee Room, Sixth Floor  
869 Massachusetts Avenue  
Arlington, Massachusetts 02476*

*Public Participation*

*Approve minutes of 1/10/17*

*Discussion: FY2018 Budget*

*Discussion: use of Special Education Circuit Breaker in funding FY 2018 budget*

*Capital expenses*

*Warrant update: establishing Special Education reserve account, transfer of funds*

*Budget outreach*

*Old Business*

*New Business*

*Adjournment*

*The listings of matters are those reasonably anticipated by the Chair, which may be discussed at the meeting. Not all items listed may in fact be discussed and other items not listed may also be brought up for discussion to the extent permitted by law.*

*Stated times and time amounts, listed in parenthesis, are the estimated amount of time for that particular agenda item. Actual times may be shorter or longer depending on the time needed to fully explore the topic.*

*Submitted by: Kirsi Allison-Ampe*



## **Town of Arlington, Massachusetts**

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### **Meeting Location**

#### **Summary:**

Arlington High School  
School Committee Room, Sixth Floor  
869 Massachusetts Avenue  
Arlington, Massachusetts 02476



## Town of Arlington, Massachusetts

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**Approve minutes of 1/10/17**

**ATTACHMENTS:**

Type	File Name	Description
<input checked="" type="checkbox"/> Minutes	Budget_Subcommittee_Draft_Minutes_2017- 01 10 2017 Budget Subcommittee draft 01-10_(3).pdf	minutes

## DRAFT MINUTES

Budget Subcommittee  
Arlington School Committee

Meeting Minutes  
Tuesday, January 10th, 2017, 6:00 p.m.

### Attendance

Subcommittee Members: Kirsi Allison-Ampe M.D., Paul Schlichtman, Len Kardon  
District Leadership: Kathleen Bodie, Ed.D., Laura Chesson, Ed.D.

The meeting was called to order at 6:00 p.m. (There had been an error in the posting time.)

1. There was no public participation.
2. Draft minutes of December 5th, 2016 were approved.
3. FY2018 Budget:
  - Dr Chesson re curriculum material
    - 250k was approved FY17, then added to base of FY18
    - therefore requests don't show up in FY18 asks
  - Update on longevity issues
    - large cohort of teachers hit longevity last year
    - not accounted for in FY17 budget, nor yet in FY18 budget
    - will cause further decrease to available funding
  - Needs for teachers
    - absolutes: contractually need to add 0.5 SW to OMS
    - two teachers for Hardy/Thompson
  - Circuit breaker
    - strong interest in possibly some of funds
    - will discuss with DJ to do a couple option looks
  - Plan
    - put longevity into base number
    - take curriculum roll over out
    - add curriculum details back in as ask
    - talk about circuit breaker on Thursday
4. Update on current capital budget items
  - Postponed until next meeting as document not available in NOVUS
5. Budget Outreach
  - Draft presentation was reviewed
  - All agreed on its use after a few updates
  - Still working on scheduling dates
6. Special Education Reserve Account:
  - Dr Bodie will request creation of Special Education Reserve Account on warrant
  - Dr Bodie will also request authorization of transfer of funds on warrant (for FY17)
7. Meeting adjourned at 7:10pm.



## Town of Arlington, Massachusetts

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### Discussion: FY2018 Budget

#### ATTACHMENTS:

Type	File Name	Description
<input type="checkbox"/> Budget Document	Long_Range_Proj_FY17_Budget_draft_7_12.4.15.pdf	Long Range Projection
<input type="checkbox"/> Backup Material	Possible_Cuts.1.25.17_For_SC_(1).pdf	FY 18 Budget Reductions

Arlington Public Schools  
Financial Projection Tool  
FY17 Budget Proposal

	FY16 as of 11.10.15	Growth Factors FY17 and beyond	FY17	Growth Factors FY17 and beyond	FY18	Growth Factors FY17 and beyond	FY19	Growth Factors FY17 and beyond	FY20	Growth Factors FY17 and beyond	FY21
<b>Revenue</b>											
Town Appropriation											
Special Education	34,572,590	3.25%	36,243,495	3.00%	37,613,828	3.00%	34,742,125	3.00%	36,326,860	3.00%	37,841,209
Kindergarten Tuition Offset	17,501,455	7.00%	18,726,557	7.00%	20,037,416	7.00%	21,440,035	7.00%	22,940,837	7.00%	24,546,696
enrollment growth factor	970,000		970,000		970,000		970,000		970,000		970,000
Grants*	530,069		274,785		546,299		526,671		412,178		271,514
Fees and Other Revolving*	2,452,532	-1.00%	2,130,379	-1.00%	2,109,075	-1.00%	2,087,984	-1.00%	2,067,105	-1.00%	2,046,434
Estimated Revenue adj. Maintenance	3,390,117	0.00%	3,253,086	0.00%	3,253,086	0.00%	3,253,086	0.00%	3,253,086	0.00%	3,253,086
<b>Total Revenue</b>	<b>59,416,763</b>		<b>61,598,302</b>		<b>60,099,795</b>		<b>63,019,902</b>		<b>65,970,065</b>		<b>68,928,938</b>
Overage/(Underage)	(0)		(967,712)		(1,119,714)		(1,268,520)		(826,602)		(861,561)
<b>Expense</b>											
AEA COLA	31,863,935	2.00%	33,315,807	2.00%	35,770,619	2.00%	38,265,899	2.00%	40,752,180	2.00%	42,748,501
Step and Lane Increases	-	825,000	-	825,000	-	825,000	-	825,000	-	825,000	-
**Teacher Student Ratio Projection			928,427		919,968		862,219		333,115		559,711
Teacher Longevity	214,294	214,294	214,294	214,294	214,294	214,294	214,294	214,294	214,294	214,294	214,294
AAA	2,032,222	2.00%	2,072,866	2.00%	2,114,324	2.00%	2,156,610	2.00%	2,199,742	2.00%	2,243,737
Clerical	1,383,620	2.00%	1,411,292	2.00%	1,439,518	2.00%	1,468,309	2.00%	1,497,675	2.00%	1,527,628
Facilities/Custodial	1,981,667	2.00%	2,021,300	2.00%	2,061,726	2.00%	-	2.00%	-	2.00%	-
Bus Drivers	429,643	2.00%	438,236	2.00%	447,001	2.00%	455,941	2.00%	465,059	2.00%	474,361
Traffic	124,593	2.00%	127,085	2.00%	129,627	2.00%	132,219	2.00%	134,863	2.00%	137,561
Other Longevity	56,434	56,434	56,434	56,434	56,434	56,434	56,434	56,434	56,434	56,434	56,434
Paraprofessionals	2,447,892	2.00%	2,496,850	2.00%	2,546,787	2.00%	2,597,723	2.00%	2,649,677	2.00%	2,702,671
Administration	1,966,017	2.00%	2,005,337	2.00%	2,045,444	2.00%	2,086,353	2.00%	2,128,080	2.00%	2,170,642
Non Union Clerical	261,189	2.00%	266,413	2.00%	271,741	2.00%	277,176	2.00%	282,719	2.00%	288,374
Other Non Union Staffing	1,217,419	2.00%	1,241,767	2.00%	1,266,603	2.00%	1,291,935	2.00%	1,317,773	2.00%	1,344,129
Facilities Transfer Offset					(4,429,909)						
Out of District Tuition	7,006,908	2.00%	7,147,046	3.00%	7,361,458	3.00%	7,582,301	3.00%	7,809,770	3.00%	8,044,063
Transportation	1,084,350	2.00%	1,106,037	3.00%	1,139,218	4.00%	1,184,787	4.00%	1,232,178	4.00%	1,281,465
Energy	1,273,545	2.00%	1,299,016	2.00%	1,324,996	0.00%	-	0.00%	-	0.00%	-
Maintenance Costs	1,002,678	2.00%	1,022,732	2.00%	1,043,186	0.00%	-	0.00%	-	0.00%	-
Technology Maintenance	284,735	2.00%	290,430	2.00%	296,238	25.00%	370,298	25.00%	462,872	25.00%	578,590
Instructional Materials/ Textbooks	812,527	2.00%	828,778	2.00%	845,353	2.00%	862,260	2.00%	879,505	2.00%	897,095
Professional Development	280,845	2.00%	286,462	2.00%	292,191	2.00%	298,035	2.00%	303,996	2.00%	310,076
Educational Staffing Expansion Expense	-		223,310		221,275		207,385		80,122		134,624
Other Expense	3,692,250	2.00%	3,766,095	2.00%	3,841,417	2.00%	3,918,245	2.00%	3,996,610	2.00%	4,076,542
<b>Total Expense</b>	<b>59,416,763</b>		<b>62,566,014</b>		<b>61,219,509</b>		<b>64,288,422</b>		<b>66,796,667</b>		<b>69,790,499</b>

\*Reflects Approved Budget numbers from Town Meeting, plus additional Circuit Breaker and Grants as currently known. FY17 shows loss of Kindergarten grant and roll back of Title 1 to FY15 levels.

\*\*Reflects Enrollment Growth calculated for all years

This scenario assumes transfer of Maintenance budget to its own Town department in FY18.

Growth Factors in green are factors subject to negotiation (new contract cycle)

FY18 Budget Reductions	Budget amount	Needed Amount	Available funding
Photocopier Lease	130,260	81,385	48,875
Reproduction /Printing Business Office	15,000	7,500	7,500
Student Data prof and tech services	30,000	-	30,000
Long Term Subs HS	12,500	-	12,500
Long Term Subs MS	12,500	-	12,500
Currently unfilled teacher HS English	0.4	29,328	-
Currently unfilled teacher HS Comp Sci	0.2	15,800	-
Currently unfilled teacher ELL	1	73,320	-
Currently unfilled teacher Math Coach	0.2	17,000	-
Currently unfilled teacher Reading Coach	0.4	34,000	-
Currently unfilled teachers SpEd Visual Imparemen	0.2	16,000	-
Brackett Kindergarten TA	0.5	8,844	-
Hardy Kindergarten TA	2	35,374	-
Peirce Kindergarten TA	0.5	8,844	-
Stratton Kindergarten TA	0.5	8,844	-
Thompson Kindergarten TA	1.5	26,531	-
Bishop Inclusion TA	1	17,687	17,687
SLC-A Stratton TA	1	17,687	17,687
Ottoson building sub	1	17,687	17,687
High School building sub	0.8	14,150	14,150
Reserve TA	1	17,687	17,687
Reduce sub usage (floaters)			60,000
Curriculum materials savings			40,000
Reduce Stipends			60,000
Reduce legal services budget GENERAL	150,000	100,000	50,000
Reduce legal services budget SPED	150,000	100,000	50,000
<b>Total Reductions</b>			<b>730,156</b>
<b>Additional Revenue after Level Service Changes</b>			<b>105,878</b>

FY18 Budget Additions	Budget amount	Total Budget Need
Two Elementary Teachers (reserves)	2 51,000	102,000
Director of Wellness and Guidance	1 90,000	90,000
Guidance SW Ottoson	0.5 73,320	36,660
HS Social Worker	0.5 73,320	36,660
Learning Specialists SpEd Bishop	1 73,320	73,320
Learning Specialists SpEd Stratton	1 73,320	73,320
IT Desktop support	1 55,000	55,000
Principal Support	2 95,000	190,000
Music	0.5 80,000	40,000
High School Staffing	2 51,000	102,000
increase daily sub pay by \$10/day	0 -	37,074
<b>Total Additions</b>		<b>836,034</b>

Difference	(0)
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## Town of Arlington, Massachusetts

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### **Capital expenses**

#### **ATTACHMENTS:**

Type	File Name	Description
<input checked="" type="checkbox"/> Budget Document	Capital_Planning_Master_FY18-22_Draft_Reports_1-5-17.pdf	Capital Planning reports

Town of Arlington  
Capital Plan FY 2018 - FY 2022  
Draft

Fiscal Year	PRELIMINARY					
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	Total
Prior Non-Exempt Debt	\$7,192,219	\$6,096,240	\$5,346,815	\$4,489,902	\$3,823,015	\$26,948,191
Cash	\$3,725,528	\$2,432,609	\$2,296,001	\$2,372,135	\$2,385,644	\$13,211,917
New Non-Exempt Debt Service	\$90,913	\$580,069	\$1,306,934	\$2,585,732	\$2,858,442	\$7,422,089
BAN Interest and Principal						
Total Non-Exempt Tax Burden	\$11,008,659	\$9,108,918	\$8,949,750	\$9,447,770	\$9,067,101	\$47,582,197
Direct funding sources:						
Non-exempt Bond Premium FY2017	(\$2,154,418)					
Rink Enterprise Funds	(\$85,153)	(\$82,591)	(\$79,966)	(\$28,128)	(\$27,078)	(\$302,916)
Ambulance Revolving Fund	(\$53,156)	(\$104,025)	(\$96,070)	(\$82,965)	(\$112,460)	(\$448,676)
Capital Carry Forwards	(\$341,000)					
Antennae Funds	(\$189,835)	(\$193,220)	(\$195,478)	(\$196,984)	(\$197,988)	(\$973,504)
Urban Renewal Fund	(\$43,844)	(\$42,444)	(\$41,044)	(\$39,644)	(\$38,244)	(\$205,219)
Adjust for Roadway Reconstruction Override 2011	(\$452,563)	(\$463,877)	(\$475,474)	(\$487,361)	(\$499,545)	(\$2,378,821)
Adjust for 2016 and prior Bond Premium	(\$589,033)	(\$552,822)	(\$516,611)	(\$260,240)		(\$1,918,706)
Adjust for 2017 encumbered debt service	(\$266,516)					
Net Non-Exempt Plan	\$6,833,141	\$7,669,939	\$7,545,108	\$8,352,448	\$8,191,786	\$38,592,421
Pro Forma Budget	\$139,605,770	\$146,756,919	\$153,205,136	\$160,054,279	\$167,111,766	\$766,733,870
Budget For Plan at 5%	\$6,980,289	\$7,337,846	\$7,660,257	\$8,002,714	\$8,355,588	\$38,336,694
Plan as % of Revenues	4.89%	5.23%	4.92%	5.22%	4.90%	5.03%
Variance From Budget	\$147,147	(\$332,093)	\$115,149	(\$349,734)	\$163,803	(\$255,728)

Year	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Total Town Budget	\$149,923,409	\$156,110,577	\$162,574,546	\$169,423,457	\$175,978,096
Adjust for Water Sewer	(\$5,593,112)	(\$5,593,112)	(\$5,593,112)	(\$5,593,112)	(\$5,593,112)
Adjust for Exempt Debt Service	(\$2,409,917)	(\$1,376,498)	(\$1,320,729)	(\$1,246,829)	(\$668,104)
Adjust for Enterprise Funds	(\$2,314,610)	(\$2,384,048)	(\$2,455,569)	(\$2,529,237)	(\$2,605,114)
Adjusted Total Town Budget	\$139,605,770	\$146,756,919	\$153,205,136	\$160,054,279	\$167,111,766

FUNDING SOURCE	Draft (All)	2018	2019	2020	2021	2022	Grand Total
<b>Sum of AMOUNT</b>	<b>Column Labels</b>						
<b>Row Labels</b>							
ASSESSOR		\$5,000	\$5,000	\$5,000	\$3,000	\$5,000	\$23,000
PHOTOCOPIER PROGRAM		\$5,000	\$5,000	\$5,000	\$3,000	\$5,000	\$23,000
New Copier		\$5,000	\$5,000	\$5,000	\$3,000	\$5,000	\$23,000
<b>BOARD OF SELECTMEN</b>		\$5,200	\$115,200				\$120,400
EQUIPMENT REPLACEMENT			\$110,000				\$110,000
Voting Machines			\$110,000				\$110,000
PHOTOCOPIER PROGRAM		\$5,200	\$5,200				\$10,400
Photocopier Lease		\$5,200	\$5,200				\$10,400
<b>COMMUNITY SAFETY - FIRE SERVICES</b>	\$903,000	\$98,000	\$153,000	\$338,000	\$808,000	\$2,300,000	
EQUIPMENT REPLACEMENT	\$30,000	\$40,000	\$150,000	\$75,000	\$75,000	\$370,000	
Exercise Equipment & Furniture - Cardio		\$40,000					\$40,000
Jaws of Life - Extrication Equipment				\$50,000			\$50,000
Replace Firefighter Protective Gear				\$25,000	\$25,000	\$50,000	
Replace Thermal Imaging Cameras					\$50,000	\$50,000	
Replacement of Portable Radios			\$150,000				\$150,000
Rescue Boat, Motor & Trailor	\$30,000						\$30,000
PHOTOCOPIER PROGRAM	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$15,000	
Photocopier	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$15,000	
<b>PUBLIC BUILDING MAINTENANCE</b>					\$10,000	\$10,000	
Replace Carpeting-Flooring at Park Circle Station					\$10,000	\$10,000	
<b>VEHICLE REPLACEMENT</b>	\$870,000	\$55,000		\$260,000	\$720,000	\$1,905,000	
Purchase Engine Pumper to Replace #1006					\$600,000	\$600,000	
Purchase New Engine-Pump - Replace #1007	\$575,000						\$575,000
Purchase New F250 for M1 Replacing #1019		\$55,000					\$55,000
Replace Lighting Plant 2001 Ford Vehicle #1015				\$70,000	\$70,000		
Replace Staff Vehicle #1001 2008 Ford Expedition	\$55,000						\$55,000
Replace Staff vehicle #1013 2010 Ford Edge				\$50,000	\$50,000		
Rescue-Ambulance 2008 Ford Osage	\$240,000						\$240,000
Rescue-Ambulance 2013 Ford Horton			\$260,000				\$260,000
<b>COMMUNITY SAFETY - POLICE SERVICES</b>	\$257,000	\$159,000	\$1,020,500	\$165,500	\$188,500	\$1,790,500	
<b>DEPARTMENTAL PROJECT</b>	\$68,000						\$68,000
Tablet Personnel Computers	\$68,000						\$68,000
<b>EQUIPMENT REPLACEMENT</b>	\$51,500	\$21,500	\$879,000	\$24,000	\$42,000	\$1,018,000	
Automatic External Defibrillators					\$18,000	\$18,000	
Bullet Proof Vest Program	\$17,000	\$17,000	\$17,000	\$17,000	\$17,000	\$85,000	
Laser Radar	\$4,500	\$4,500	\$5,000	\$7,000	\$7,000	\$28,000	

Radio Upgrade-Replacement Program	\$0	\$0	\$857,000		\$0	\$857,000
Service Weapons	\$30,000					\$30,000
<b>PHOTOCOPIER PROGRAM</b>	<b>\$6,500</b>	<b>\$6,500</b>	<b>\$6,500</b>	<b>\$6,500</b>	<b>\$6,500</b>	<b>\$32,500</b>
Photocopier	\$6,500	\$6,500	\$6,500	\$6,500	\$6,500	\$32,500
<b>VEHICLE REPLACEMENT</b>	<b>\$131,000</b>	<b>\$131,000</b>	<b>\$135,000</b>	<b>\$135,000</b>	<b>\$140,000</b>	<b>\$672,000</b>
Vehicle Replacement Program	\$131,000	\$131,000	\$135,000	\$135,000	\$140,000	\$672,000
<b>COMPTROLLER</b>	<b>\$3,600</b>	<b>\$3,600</b>	<b>\$3,600</b>	<b>\$3,600</b>	<b>\$3,600</b>	<b>\$18,000</b>
<b>PHOTOCOPIER PROGRAM</b>	<b>\$3,600</b>	<b>\$3,600</b>	<b>\$3,600</b>	<b>\$3,600</b>	<b>\$3,600</b>	<b>\$18,000</b>
Photocopier/Scanner/Printer	\$3,600	\$3,600	\$3,600	\$3,600	\$3,600	\$18,000
<b>COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND</b>		<b>\$15,000</b>		<b>\$15,000</b>		<b>\$30,000</b>
<b>VEHICLE REPLACEMENT</b>		<b>\$15,000</b>		<b>\$15,000</b>		<b>\$30,000</b>
Van Replacement Program		\$15,000		\$15,000		\$30,000
<b>FACILITIES</b>	<b>\$118,000</b>	<b>\$100,000</b>	<b>\$118,000</b>	<b>\$100,000</b>	<b>\$118,000</b>	<b>\$554,000</b>
<b>PUBLIC BUILDING MAINTENANCE</b>	<b>\$118,000</b>	<b>\$100,000</b>	<b>\$118,000</b>	<b>\$100,000</b>	<b>\$118,000</b>	<b>\$554,000</b>
Buildings Rehab Consultant Services	\$18,000		\$18,000		\$18,000	\$54,000
Town Hall - Renovations	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
<b>HEALTH &amp; HUMAN SERVICES</b>	<b>\$20,500</b>	<b>\$78,500</b>	<b>\$346,066</b>	<b>\$6,000</b>	<b>\$3,000</b>	<b>\$454,066</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$17,500</b>	<b>\$15,000</b>				<b>\$32,500</b>
Veterans Records Scanning Project	\$17,500	\$15,000				\$32,500
<b>EQUIPMENT REPLACEMENT</b>		<b>\$32,500</b>				<b>\$32,500</b>
Volumetric Calibration Trailer for Oil Trucks		\$32,500				\$32,500
<b>INFRASTRUCTURE IMPROVEMENT</b>		<b>\$25,000</b>	<b>\$25,000</b>			<b>\$50,000</b>
Veterans Memorials Repairs		\$25,000	\$25,000			\$50,000
<b>PHOTOCOPIER PROGRAM</b>	<b>\$3,000</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$3,000</b>	<b>\$24,000</b>
AYCC Photocopier		\$3,000	\$3,000	\$3,000		\$9,000
Photocopier Lease - BOH-COA	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	\$15,000
<b>PUBLIC BUILDING MAINTENANCE</b>			<b>\$315,066</b>			<b>\$315,066</b>
Repair and Refurbish Cupola and Slate Roof at WRH			\$55,066			\$55,066
Whittemore Robbins House - Exterior Painting and Window Repair			\$260,000			\$260,000
<b>HUMAN RESOURCES</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>			<b>\$15,000</b>
<b>PHOTOCOPIER PROGRAM</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>			<b>\$15,000</b>
Human Resources - Copier	\$5,000	\$5,000	\$5,000			\$15,000
<b>INFORMATION TECHNOLOGY</b>	<b>\$637,365</b>	<b>\$619,710</b>	<b>\$610,000</b>	<b>\$410,000</b>	<b>\$410,000</b>	<b>\$2,687,075</b>
<b>INFORMATION TECHNOLOGY</b>	<b>\$637,365</b>	<b>\$619,710</b>	<b>\$610,000</b>	<b>\$410,000</b>	<b>\$410,000</b>	<b>\$2,687,075</b>
School - Replacement Academic PC's District Wide	\$427,365	\$409,710	\$400,000	\$200,000	\$200,000	\$1,637,075
School - Software Licensing	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
School Dept. Admin Computers and Peripherals	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
School Network Infrastructure	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000
Town Software Upgrades & Standardization	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000

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Town-Microcomputer Program	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000
<b>INSPECTIONS</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$25,000</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$25,000</b>
Copy Machine Replacement	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
<b>LEGAL/WORKERS' COMPENSATION</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$25,000</b>
<b>PHOTOCOPIER PROGRAM</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$25,000</b>
Photocopier	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
<b>LIBRARY</b>	<b>\$48,000</b>	<b>\$381,471</b>	<b>\$36,660</b>	<b>\$39,175</b>	<b>\$101,000</b>	<b>\$606,306</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$32,000</b>	<b>\$29,000</b>	<b>\$30,660</b>	<b>\$33,175</b>	<b>\$32,000</b>	<b>\$156,835</b>
MLN Equipment Schedule FY18-22	\$32,000	\$29,000	\$30,660	\$33,175	\$32,000	\$156,835
<b>PHOTOCOPIER PROGRAM</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$30,000</b>
Public and Office Photocopier Project	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$30,000
<b>PUBLIC BUILDING MAINTENANCE</b>		<b>\$346,471</b>			<b>\$63,000</b>	<b>\$409,471</b>
Elevator - Overhaul		\$85,000				\$85,000
EMS and Retrocommission		\$50,000				\$50,000
Front Doors					\$50,000	\$50,000
Ramp and Stairs					\$13,000	\$13,000
Replacement Building Air Conditioning		\$172,039				\$172,039
Replacement Roof Covering - Membrane		\$12,432				\$12,432
Windows - 1892 Building		\$27,000				\$27,000
<b>ROADS AND PATHS INFRASTRUCTURE</b>	<b>\$10,000</b>					<b>\$10,000</b>
Concrete Sidewalk Repair	\$10,000					\$10,000
<b>PLANNING</b>	<b>\$420,500</b>	<b>\$2,110,000</b>	<b>\$2,000,000</b>			<b>\$4,530,500</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$400,000</b>	<b>\$100,000</b>				<b>\$500,000</b>
Senior Center Architecture Plans	\$400,000	\$100,000				\$500,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$18,000</b>	<b>\$10,000</b>				<b>\$28,000</b>
Dallin Library Entry Updates	\$8,000	\$10,000				\$18,000
Parmenter School Walkway	\$10,000					\$10,000
<b>MAJOR REPAIRS</b>		<b>\$2,000,000</b>	<b>\$2,000,000</b>			<b>\$4,000,000</b>
Senior Center Renovation		\$2,000,000	\$2,000,000			\$4,000,000
<b>PHOTOCOPIER PROGRAM</b>	<b>\$2,500</b>					<b>\$2,500</b>
Photocopier-Equipment	\$2,500					\$2,500
<b>PUBLIC WORKS ADMINISTRATION</b>	<b>\$37,000</b>	<b>\$5,000</b>	<b>\$37,000</b>			<b>\$79,000</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$32,000</b>		<b>\$32,000</b>			<b>\$64,000</b>
Mall Lights	\$32,000		\$32,000			\$64,000
<b>PHOTOCOPIER PROGRAM</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>			<b>\$15,000</b>
Photocopier	\$5,000	\$5,000	\$5,000			\$15,000
<b>PUBLIC WORKS CEMETERY DIVISION</b>	<b>\$10,000</b>	<b>\$50,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$90,000</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$50,000</b>

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Headstone Cleaning & Repair	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
<b>VEHICLE REPLACEMENT</b>		<b>\$40,000</b>				<b>\$40,000</b>
3-4 T Pick-up Truck; 4wd w- Plow		\$40,000				\$40,000
<b>PUBLIC WORKS ENGINEERING DIVISION</b>			<b>\$25,000</b>	<b>\$255,000</b>	<b>\$425,000</b>	<b>\$705,000</b>
<b>DEPARTMENTAL PROJECT</b>			<b>\$25,000</b>			<b>\$25,000</b>
Roadway Consulting Services			\$25,000			\$25,000
<b>INFRASTRUCTURE IMPROVEMENT</b>				<b>\$225,000</b>	<b>\$425,000</b>	<b>\$650,000</b>
Bridge Construction Mystic-Mill Brook				\$225,000	\$425,000	\$650,000
<b>VEHICLE REPLACEMENT</b>				<b>\$30,000</b>		<b>\$30,000</b>
Utility Vehicle				\$30,000		\$30,000
<b>PUBLIC WORKS HIGHWAY DIVISION</b>	<b>\$2,764,563</b>	<b>\$2,605,877</b>	<b>\$2,711,975</b>	<b>\$2,815,860</b>	<b>\$2,547,044</b>	<b>\$13,445,319</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$52,000</b>	<b>\$34,000</b>	<b>\$22,500</b>	<b>\$102,500</b>	<b>\$22,500</b>	<b>\$233,500</b>
1 Ton Dump Truck w-Plow-Sander				\$68,000		\$68,000
Sander Body	\$17,000	\$17,000	\$17,500	\$17,500	\$17,500	\$86,500
Sign Shop Printer	\$30,000					\$30,000
Small equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Snow Plow Replacement		\$12,000		\$12,000		\$24,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$300,000</b>
Traffic Signal Maint & Upgrades	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000
<b>ROADS AND PATHS INFRASTRUCTURE</b>	<b>\$2,242,563</b>	<b>\$2,253,877</b>	<b>\$2,265,475</b>	<b>\$2,277,360</b>	<b>\$2,289,544</b>	<b>\$11,328,819</b>
Chapter 90 Roadway	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000	\$3,750,000
Install Sidewalk Ramps	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000	\$325,000
Install Sidewalk Ramps - CDBG	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000
Roadway Reconstruction	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000
Roadway Reconstruction Override 2011	\$452,563	\$463,877	\$475,475	\$487,360	\$499,544	\$2,378,819
Sidewalks and Curbstones	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,500,000
<b>VEHICLE REPLACEMENT</b>	<b>\$410,000</b>	<b>\$258,000</b>	<b>\$364,000</b>	<b>\$376,000</b>	<b>\$175,000</b>	<b>\$1,583,000</b>
1 Ton Dump Truck			\$62,000			\$62,000
33,000 GVW Dump Truck w-Plow		\$92,000	\$94,000	\$96,000		\$282,000
3-4 Ton Pick up Truck w-lift gates & plows (2)	\$85,000					\$85,000
3-4 Ton Pick-up, 4wd w-Plow			\$40,000			\$40,000
44,000 GVW, 4WD Truck w-Sander		\$166,000	\$168,000	\$170,000		\$504,000
Backhoe-Loader - 1.5 CY				\$110,000		\$110,000
Catch Basin Cleaner - Clam Shell	\$150,000					\$150,000
Loader 3 CY Capacity	\$175,000					\$175,000
Street sweeper					\$175,000	\$175,000
<b>PUBLIC WORKS MER</b>	<b>\$14,000</b>					<b>\$14,000</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$14,000</b>					<b>\$14,000</b>
Tire Balancer		\$5,500				\$5,500

Tire Changer Machine	\$8,500						\$8,500
<b>PUBLIC WORKS NATURAL RESOURCES DIVISION</b>	<b>\$281,000</b>	<b>\$200,000</b>	<b>\$102,000</b>	<b>\$125,000</b>	<b>\$270,500</b>	<b>\$978,500</b>	
<b>EQUIPMENT REPLACEMENT</b>	<b>\$281,000</b>	<b>\$75,000</b>	<b>\$6,000</b>		<b>\$6,000</b>	<b>\$368,000</b>	
Large Ride-on Mower		\$75,000					\$75,000
Small equipment	\$6,000		\$6,000		\$6,000		\$18,000
Work Crane - 120' Boom	\$275,000						\$275,000
<b>VEHICLE REPLACEMENT</b>		<b>\$125,000</b>	<b>\$96,000</b>	<b>\$125,000</b>	<b>\$264,500</b>	<b>\$610,500</b>	
1 Ton Dump Truck			\$62,000				\$62,000
1 Ton Pickup Truck w-Dump Body						\$64,000	\$64,000
3-4 Ton Pickup Truck			\$34,000				\$34,000
Boom-Dump-Chip Truck					\$125,000		\$125,000
Bucket Truck		\$125,000					\$125,000
Leaf Vacuum Trailer						\$25,500	\$25,500
Mini-Packer Trash Truck						\$125,000	\$125,000
Tree Chipper						\$50,000	\$50,000
<b>PUBLIC WORKS PROPERTIES DIVISION</b>				<b>\$10,250,000</b>			<b>\$10,250,000</b>
<b>DEPARTMENTAL PROJECT</b>				<b>\$10,000,000</b>			<b>\$10,000,000</b>
DPW Facility - Site Improvements				\$10,000,000			\$10,000,000
<b>INFRASTRUCTURE IMPROVEMENT</b>				<b>\$250,000</b>			<b>\$250,000</b>
DPW Facility - Oversight of Construction				\$250,000			\$250,000
<b>PUBLIC WORKS WATER/SEWER DIVISION</b>	<b>\$2,555,000</b>	<b>\$2,670,000</b>	<b>\$2,605,000</b>	<b>\$2,702,000</b>	<b>\$2,753,000</b>	<b>\$13,285,000</b>	
<b>EQUIPMENT REPLACEMENT</b>	<b>\$130,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$150,000</b>	
Backhoe		\$125,000					\$125,000
Small equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000		\$25,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$2,400,000</b>	<b>\$2,600,000</b>	<b>\$2,600,000</b>	<b>\$2,650,000</b>	<b>\$2,650,000</b>	<b>\$12,900,000</b>	
Drainage Rehab-Regulatory Compliance (Ch-308)		\$200,000	\$200,000	\$200,000	\$250,000	\$250,000	\$1,100,000
Hydrant and Valve Replacement Program		\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Sewer System Rehabilitation		\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$4,500,000
Water System Rehabilitation		\$1,200,000	\$1,400,000	\$1,400,000	\$1,400,000	\$1,400,000	\$6,800,000
<b>VEHICLE REPLACEMENT</b>	<b>\$25,000</b>	<b>\$65,000</b>		<b>\$47,000</b>	<b>\$98,000</b>	<b>\$235,000</b>	
33,000 GVW Dump Truck w-Plow						\$98,000	\$98,000
Hydrant & Valve - Crane Truck			\$65,000				\$65,000
Small Van		\$25,000					\$25,000
Utility Truck					\$47,000		\$47,000
<b>RECREATION</b>	<b>\$240,000</b>	<b>\$560,000</b>	<b>\$967,700</b>	<b>\$467,700</b>	<b>\$535,000</b>	<b>\$2,770,400</b>	
<b>PARKS PLAYGROUNDS &amp; FIELDS</b>	<b>\$240,000</b>	<b>\$560,000</b>	<b>\$967,700</b>	<b>\$467,700</b>	<b>\$535,000</b>	<b>\$2,770,400</b>	
ADA Study Implementation Program		\$60,000	\$50,000	\$50,000	\$50,000		\$260,000
Arlington Reservoir Master Plan		\$100,000	\$500,000	\$500,000			\$1,100,000
Feasibility Study		\$10,000	\$10,000	\$10,000	\$10,000		\$50,000

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Hurd Field Renovation			\$407,700	\$407,700		\$815,400
Reservoir Beach Mechanical Repairs	\$20,000					\$20,000
Summer St. Field Fencing Upgrades	\$50,000					\$50,000
Wellington Playground and Clean-up					\$475,000	\$475,000
<b>REDEVELOPMENT BOARD</b>	<b>\$131,500</b>	<b>\$60,000</b>	<b>\$60,000</b>			<b>\$251,500</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$106,500</b>	<b>\$60,000</b>	<b>\$25,000</b>			<b>\$191,500</b>
ARB - 23 Maple Street Kitchen	\$60,000					\$60,000
ARB - Central Mechanical-Electric-Plumbing-Elevator	\$25,000		\$25,000			\$50,000
ARB - Central School Boiler Replacement		\$50,000				\$50,000
ARB - Central School Front Lobby Bathroom	\$15,000					\$15,000
ARB - Installation of 2 Security Cameras		\$10,000				\$10,000
ARB - Replace-Repair Central School AC Compressors	\$6,500					\$6,500
<b>PUBLIC BUILDING MAINTENANCE</b>	<b>\$25,000</b>		<b>\$35,000</b>			<b>\$60,000</b>
ARB - Central School Exterior Stone, Chimney Repair			\$10,000			\$10,000
ARB - Central School Slate Roof Repair	\$25,000		\$25,000			\$50,000
<b>SCHOOLS</b>	<b>\$4,130,000</b>	<b>\$1,245,000</b>	<b>\$770,000</b>	<b>\$1,110,000</b>	<b>\$420,000</b>	<b>\$7,675,000</b>
<b>DEPARTMENTAL PROJECT</b>		<b>\$250,000</b>	<b>\$125,000</b>	<b>\$300,000</b>		<b>\$675,000</b>
Dallin - Chiller		\$250,000				\$250,000
Landscape Improvements - Bishop School			\$125,000			\$125,000
Water Penetration Bishop				\$300,000		\$300,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$3,665,000</b>	<b>\$580,000</b>	<b>\$380,000</b>	<b>\$610,000</b>	<b>\$320,000</b>	<b>\$5,555,000</b>
Bishop School Enviormental Consultant	\$15,000					\$15,000
Convert to Science Classrooms Dallin & Brackett				\$250,000		\$250,000
Dallin Gym Ventillation	\$10,000	\$40,000				\$50,000
Hardy Playground		\$120,000				\$120,000
Hardy School Expansion	\$3,500,000					\$3,500,000
Ottoson Exterior Step Repair			\$20,000		\$20,000	\$40,000
Ottoson Front Entry Upgrade	\$50,000					\$50,000
Ottoson Music Room Upgrade	\$10,000	\$60,000				\$70,000
School Playground Upgrades	\$20,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,220,000
Window Screens in Schools	\$60,000	\$60,000	\$60,000	\$60,000		\$240,000
<b>PHOTOCOPIER PROGRAM</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>		<b>\$480,000</b>
Photocopier Lease Program	\$120,000	\$120,000	\$120,000	\$120,000		\$480,000
<b>PUBLIC BUILDING MAINTENANCE</b>		<b>\$45,000</b>				<b>\$45,000</b>
Exterior Door Replacement AHS	\$10,000					\$10,000
Ottoson Partial Roof Replacement	\$35,000					\$35,000
<b>STUDENT TRANSPORTATION</b>	<b>\$260,000</b>	<b>\$240,000</b>	<b>\$95,000</b>	<b>\$80,000</b>	<b>\$100,000</b>	<b>\$775,000</b>
Bus #102 - 53 passenger bus			\$95,000			\$95,000
Bus #103 - 77 passenger bus			\$130,000			\$130,000

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Bus #105 - 8 passenger escape				\$40,000		\$40,000
Bus #106 - 77 passenger bus	\$130,000					\$130,000
Bus #107- 53 passenger bus		\$110,000				\$110,000
Bus #108 - 53 passenger				\$100,000		\$100,000
Bus #111 - 77 passenger bus	\$130,000					\$130,000
Van #110 - Passenger bus			\$40,000			\$40,000
<b>VEHICLE REPLACEMENT</b>	<b>\$40,000</b>	<b>\$55,000</b>	<b>\$50,000</b>			<b>\$145,000</b>
Food Services Truck		\$55,000				\$55,000
Maintenance Service Van	\$40,000					\$40,000
Replace Truck and P0low			\$50,000			\$50,000
<b>TOWN MANAGER</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$5,000</b>	<b>\$45,000</b>
<b>INFORMATION TECHNOLOGY</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>		<b>\$20,000</b>
Website Enhancements	\$5,000	\$5,000	\$5,000	\$5,000		\$20,000
<b>PHOTOCOPIER PROGRAM</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$25,000</b>
Photocopier	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
<b>TREASURER</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$41,000</b>	<b>\$6,000</b>	<b>\$65,000</b>
<b>EQUIPMENT REPLACEMENT</b>					<b>\$35,000</b>	<b>\$35,000</b>
Replace Multi-Space Parking Meters					\$35,000	\$35,000
<b>PHOTOCOPIER PROGRAM</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$30,000</b>
Photocopier	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$30,000
<b>Grand Total</b>	<b>\$12,607,028</b>	<b>\$11,002,358</b>	<b>\$21,977,701</b>	<b>\$8,626,835</b>	<b>\$8,618,644</b>	<b>\$62,832,566</b>

FYVOTE	2018
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Sum of AMOUNT Row Labels	Column Labels				Grand Total
	BOND	CASH	OTHER	CPA	
<b>ASSESSOR</b>		\$5,000			\$5,000
<b>PHOTOCOPIER PROGRAM</b>		\$5,000			\$5,000
New Copier		\$5,000			\$5,000
<b>COMMUNITY SAFETY - FIRE SERVICES</b>	\$815,000	\$88,000			\$903,000
<b>EQUIPMENT REPLACEMENT</b>		\$30,000			\$30,000
Rescue Boat, Motor & Trailor		\$30,000			\$30,000
<b>PHOTOCOPIER PROGRAM</b>		\$3,000			\$3,000
Photocopier		\$3,000			\$3,000
<b>VEHICLE REPLACEMENT</b>	\$815,000	\$55,000			\$870,000
Purchase New Engine-Pump - Replace #1007		\$575,000			\$575,000
Replace Staff Vehicle #1001 2008 Ford Expedition		\$55,000			\$55,000
Rescue-Ambulance 2008 Ford Osage	\$240,000				\$240,000
<b>COMMUNITY SAFETY - POLICE SERVICES</b>		\$257,000			\$257,000
<b>DEPARTMENTAL PROJECT</b>		\$68,000			\$68,000
Tablet Personnel Computers		\$68,000			\$68,000
<b>EQUIPMENT REPLACEMENT</b>		\$51,500			\$51,500
Bullet Proof Vest Program		\$17,000			\$17,000
Laser Radar		\$4,500			\$4,500
Service Weapons		\$30,000			\$30,000
<b>PHOTOCOPIER PROGRAM</b>		\$6,500			\$6,500
Photocopier		\$6,500			\$6,500
<b>VEHICLE REPLACEMENT</b>		\$131,000			\$131,000
Vehicle Replacement Program		\$131,000			\$131,000
<b>COMPTROLLER</b>		\$3,600			\$3,600
<b>PHOTOCOPIER PROGRAM</b>		\$3,600			\$3,600
Photocopier/Scanner/Printer		\$3,600			\$3,600
<b>FACILITIES</b>	\$100,000	\$18,000			\$118,000
<b>PUBLIC BUILDING MAINTENANCE</b>	\$100,000	\$18,000			\$118,000
Buildings Rehab Consultant Services		\$18,000			\$18,000
Town Hall - Renovations	\$100,000				\$100,000
<b>HEALTH &amp; HUMAN SERVICES</b>		\$20,500			\$20,500
<b>DEPARTMENTAL PROJECT</b>		\$17,500			\$17,500

<b>Sum of AMOUNT</b> <b>Row Labels</b>	<b>Column Labels</b>				
	<b>BOND</b>	<b>CASH</b>	<b>OTHER</b>	<b>CPA</b>	<b>Grand Total</b>
Veterans Records Scanning Project		\$17,500			\$17,500
<b>PHOTOCOPIER PROGRAM</b>		<b>\$3,000</b>			<b>\$3,000</b>
Photocopier Lease - BOH-COA		\$3,000			\$3,000
<b>HUMAN RESOURCES</b>		<b>\$5,000</b>			<b>\$5,000</b>
<b>PHOTOCOPIER PROGRAM</b>		<b>\$5,000</b>			<b>\$5,000</b>
Human Resources - Copier		\$5,000			\$5,000
<b>INFORMATION TECHNOLOGY</b>	<b>\$110,000</b>	<b>\$527,365</b>			<b>\$637,365</b>
<b>INFORMATION TECHNOLOGY</b>	<b>\$110,000</b>	<b>\$527,365</b>			<b>\$637,365</b>
School - Replacement Academic PC's District Wide		\$427,365			\$427,365
School - Software Licensing		\$40,000			\$40,000
School Dept. Admin Computers and Peripherals		\$40,000			\$40,000
School Network Infrastructure		\$20,000			\$20,000
Town Software Upgrades & Standardization	\$50,000				\$50,000
Town-Microcomputer Program	\$60,000				\$60,000
<b>INSPECTIONS</b>		<b>\$5,000</b>			<b>\$5,000</b>
<b>EQUIPMENT REPLACEMENT</b>		<b>\$5,000</b>			<b>\$5,000</b>
Copy Machine Replacement		\$5,000			\$5,000
<b>LEGAL/WORKERS' COMPENSATION</b>		<b>\$5,000</b>			<b>\$5,000</b>
<b>PHOTOCOPIER PROGRAM</b>		<b>\$5,000</b>			<b>\$5,000</b>
Photocopier		\$5,000			\$5,000
<b>LIBRARY</b>		<b>\$48,000</b>			<b>\$48,000</b>
<b>EQUIPMENT REPLACEMENT</b>		<b>\$32,000</b>			<b>\$32,000</b>
MLN Equipment Schedule FY18-22		\$32,000			\$32,000
<b>PHOTOCOPIER PROGRAM</b>		<b>\$6,000</b>			<b>\$6,000</b>
Public and Office Photocopier Project		\$6,000			\$6,000
<b>ROADS AND PATHS INFRASTRUCTURE</b>		<b>\$10,000</b>			<b>\$10,000</b>
Concrete Sidewalk Repair		\$10,000			\$10,000
<b>PLANNING</b>	<b>\$400,000</b>	<b>\$20,500</b>			<b>\$420,500</b>
<b>DEPARTMENTAL PROJECT</b>	<b>\$400,000</b>				<b>\$400,000</b>
Senior Center Architecture Plans	\$400,000				\$400,000
<b>INFRASTRUCTURE IMPROVEMENT</b>		<b>\$18,000</b>			<b>\$18,000</b>
Dallin Library Entry Updates		\$8,000			\$8,000
Parmenter School Walkway		\$10,000			\$10,000
<b>PHOTOCOPIER PROGRAM</b>		<b>\$2,500</b>			<b>\$2,500</b>

<b>Sum of AMOUNT</b> <b>Row Labels</b>	<b>Column Labels</b>				
	<b>BOND</b>	<b>CASH</b>	<b>OTHER</b>	<b>CPA</b>	<b>Grand Total</b>
Photocopier-Equipment		\$2,500			\$2,500
<b>PUBLIC WORKS ADMINISTRATION</b>		<b>\$37,000</b>			<b>\$37,000</b>
<b>DEPARTMENTAL PROJECT</b>		<b>\$32,000</b>			<b>\$32,000</b>
Mall Lights		\$32,000			\$32,000
<b>PHOTOCOPIER PROGRAM</b>		<b>\$5,000</b>			<b>\$5,000</b>
Photocopier		\$5,000			\$5,000
<b>PUBLIC WORKS CEMETERY DIVISION</b>			<b>\$10,000</b>		<b>\$10,000</b>
<b>DEPARTMENTAL PROJECT</b>			<b>\$10,000</b>		<b>\$10,000</b>
Headstone Cleaning & Repair			\$10,000		\$10,000
<b>PUBLIC WORKS HIGHWAY DIVISION</b>	<b>\$210,000</b>	<b>\$1,679,563</b>	<b>\$875,000</b>		<b>\$2,764,563</b>
<b>EQUIPMENT REPLACEMENT</b>		<b>\$52,000</b>			<b>\$52,000</b>
Sander Body		\$17,000			\$17,000
Sign Shop Printer		\$30,000			\$30,000
Small Equipment		\$5,000			\$5,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$60,000</b>				<b>\$60,000</b>
Traffic Signal Maint & Upgrades	\$60,000				\$60,000
<b>ROADS AND PATHS INFRASTRUCTURE</b>	<b>\$65,000</b>	<b>\$1,302,563</b>	<b>\$875,000</b>		<b>\$2,242,563</b>
Chapter 90 Roadway			\$750,000		\$750,000
Install Sidewalk Ramps	\$65,000				\$65,000
Install Sidewalk Ramps - CDBG			\$125,000		\$125,000
Roadway Reconstruction		\$350,000			\$350,000
Roadway Reconstruction Override 2011		\$452,563			\$452,563
Sidewalks and Curbstones		\$500,000			\$500,000
<b>VEHICLE REPLACEMENT</b>	<b>\$85,000</b>	<b>\$325,000</b>			<b>\$410,000</b>
3-4 Ton Pick up Truck w-lift gates & plows (2)	\$85,000				\$85,000
Catch Basin Cleaner - Clam Shell		\$150,000			\$150,000
Loader 3 CY Capacity		\$175,000			\$175,000
<b>PUBLIC WORKS MER</b>		<b>\$14,000</b>			<b>\$14,000</b>
<b>EQUIPMENT REPLACEMENT</b>		<b>\$14,000</b>			<b>\$14,000</b>
Tire Balancer		\$5,500			\$5,500
Tire Changer Machine		\$8,500			\$8,500
<b>PUBLIC WORKS NATURAL RESOURCES DIVISION</b>		<b>\$281,000</b>			<b>\$281,000</b>
<b>EQUIPMENT REPLACEMENT</b>		<b>\$281,000</b>			<b>\$281,000</b>
Small Equipment		\$6,000			\$6,000

<b>Sum of AMOUNT</b> <b>Row Labels</b>	<b>Column Labels</b>				
	<b>BOND</b>	<b>CASH</b>	<b>OTHER</b>	<b>CPA</b>	<b>Grand Total</b>
Work Crane - 120' Boom		\$275,000			\$275,000
<b>PUBLIC WORKS WATER/SEWER DIVISION</b>			<b>\$2,555,000</b>		<b>\$2,555,000</b>
<b>EQUIPMENT REPLACEMENT</b>			<b>\$130,000</b>		<b>\$130,000</b>
Backhoe			\$125,000		\$125,000
Small Equipment			\$5,000		\$5,000
<b>INFRASTRUCTURE IMPROVEMENT</b>			<b>\$2,400,000</b>		<b>\$2,400,000</b>
Drainage Rehab-Regulatory Compliance (Ch-308)			\$200,000		\$200,000
Hydrant and Valve Replacement Program			\$100,000		\$100,000
Sewer System Rehabilitation			\$900,000		\$900,000
Water System Rehabilitation			\$1,200,000		\$1,200,000
<b>VEHICLE REPLACEMENT</b>			<b>\$25,000</b>		<b>\$25,000</b>
Small Van			\$25,000		\$25,000
<b>RECREATION</b>	<b>\$60,000</b>	<b>\$80,000</b>		<b>\$100,000</b>	<b>\$240,000</b>
<b>PARKS PLAYGROUNDS &amp; FIELDS</b>	<b>\$60,000</b>	<b>\$80,000</b>		<b>\$100,000</b>	<b>\$240,000</b>
ADA Study Implementation Program		\$60,000			\$60,000
Arlington Reservoir Master Plan				\$100,000	\$100,000
Feasibility Study			\$10,000		\$10,000
Reservoir Beach Mechanical Repairs			\$20,000		\$20,000
Summer St. Field Fencing Upgrades			\$50,000		\$50,000
<b>REDEVELOPMENT BOARD</b>			<b>\$131,500</b>		<b>\$131,500</b>
<b>DEPARTMENTAL PROJECT</b>			<b>\$106,500</b>		<b>\$106,500</b>
ARB - 23 Maple Street Kitchen			\$60,000		\$60,000
ARB - Central Mechanical-Electric-Plumbing-Elevator			\$25,000		\$25,000
ARB - Central School Front Lobby Bathroom			\$15,000		\$15,000
ARB - Replace-Repair Central School AC Compressors			\$6,500		\$6,500
<b>PUBLIC BUILDING MAINTENANCE</b>			<b>\$25,000</b>		<b>\$25,000</b>
ARB - Central School Slate Roof Repair			\$25,000		\$25,000
<b>SCHOOLS</b>	<b>\$3,500,000</b>	<b>\$615,000</b>	<b>\$15,000</b>		<b>\$4,130,000</b>
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$3,500,000</b>	<b>\$150,000</b>	<b>\$15,000</b>		<b>\$3,665,000</b>
Bishop School Environmental Consultant			\$15,000		\$15,000
Dallin Gym Ventilation			\$10,000		\$10,000
Hardy School Expansion		\$3,500,000			\$3,500,000
Ottoson Front Entry Upgrade			\$50,000		\$50,000
Ottoson Music Room Upgrade			\$10,000		\$10,000

<b>Sum of AMOUNT</b> <b>Row Labels</b>	<b>Column Labels</b>				
	BOND	CASH	OTHER	CPA	Grand Total
School Playground Upgrades		\$20,000			\$20,000
Window Screens in Schools		\$60,000			\$60,000
<b>PHOTOCOPIER PROGRAM</b>		<b>\$120,000</b>			<b>\$120,000</b>
Photocopier Lease Program		\$120,000			\$120,000
<b>PUBLIC BUILDING MAINTENANCE</b>		<b>\$45,000</b>			<b>\$45,000</b>
Exterior Door Replacement AHS		\$10,000			\$10,000
Ottoson Partial Roof Replacement		\$35,000			\$35,000
<b>STUDENT TRANSPORTATION</b>		<b>\$260,000</b>			<b>\$260,000</b>
Bus #106 - 77 passenger bus		\$130,000			\$130,000
Bus #111 - 77 passenger bus		\$130,000			\$130,000
<b>VEHICLE REPLACEMENT</b>		<b>\$40,000</b>			<b>\$40,000</b>
Maintenance Service Van		\$40,000			\$40,000
<b>TOWN MANAGER</b>		<b>\$10,000</b>			<b>\$10,000</b>
<b>INFORMATION TECHNOLOGY</b>		<b>\$5,000</b>			<b>\$5,000</b>
Website Enhancements		\$5,000			\$5,000
<b>PHOTOCOPIER PROGRAM</b>		<b>\$5,000</b>			<b>\$5,000</b>
Photocopier		\$5,000			\$5,000
<b>TREASURER</b>		<b>\$6,000</b>			<b>\$6,000</b>
<b>PHOTOCOPIER PROGRAM</b>		<b>\$6,000</b>			<b>\$6,000</b>
Photocopier		\$6,000			\$6,000
<b>Grand Total</b>		<b>\$5,195,000</b>	<b>\$3,725,528</b>	<b>\$3,586,500</b>	<b>\$100,000</b>
					<b>\$12,607,028</b>

FUNDING SOURCE	CASH					
Sum of AMOUNT	Column Labels	2018	2019	2020	2021	2022 Grand Total
Row Labels						
ASSESSOR		\$5,000	\$5,000	\$5,000	\$3,000	\$5,000 \$23,000
PHOTOCOPIER PROGRAM		\$5,000	\$5,000	\$5,000	\$3,000	\$5,000 \$23,000
New Copier		\$5,000	\$5,000	\$5,000	\$3,000	\$5,000 \$23,000
BOARD OF SELECTMEN		\$5,200	\$5,200			\$10,400
PHOTOCOPIER PROGRAM		\$5,200	\$5,200			\$10,400
Photocopier Lease		\$5,200	\$5,200			\$10,400
COMMUNITY SAFETY - FIRE SERVICES		\$88,000	\$98,000	\$3,000	\$78,000	\$208,000 \$475,000
EQUIPMENT REPLACEMENT		\$30,000	\$40,000		\$75,000	\$75,000 \$220,000
Exercise Equipment & Furniture - Cardio			\$40,000			\$40,000
Jaws of Life - Extrication Equipment				\$50,000		\$50,000
Replace Firefighter Protective Gear				\$25,000	\$25,000	\$50,000
Replace Thermal Imaging Cameras					\$50,000	\$50,000
Rescue Boat, Motor & Trailor		\$30,000				\$30,000
PHOTOCOPIER PROGRAM		\$3,000	\$3,000	\$3,000	\$3,000	\$3,000 \$15,000
Photocopier		\$3,000	\$3,000	\$3,000	\$3,000	\$3,000 \$15,000
PUBLIC BUILDING MAINTENANCE					\$10,000	\$10,000
Replace Carpeting-Flooring at Park Circle Station					\$10,000	\$10,000
VEHICLE REPLACEMENT		\$55,000	\$55,000		\$120,000	\$120,000 \$230,000
Purchase New F250 for M1 Replacing #1019			\$55,000			\$55,000
Replace Lighting Plant 2001 Ford Vehicle #1015					\$70,000	\$70,000
Replace Staff Vehicle #1001 2008 Ford Expedition		\$55,000				\$55,000
Replace Staff vehicle #1013 2010 Ford Edge					\$50,000	\$50,000
COMMUNITY SAFETY - POLICE SERVICES		\$257,000	\$159,000	\$163,500	\$165,500	\$188,500 \$933,500
DEPARTMENTAL PROJECT		\$68,000				\$68,000
Tablet Personnel Computers		\$68,000				\$68,000
EQUIPMENT REPLACEMENT		\$51,500	\$21,500	\$22,000	\$24,000	\$42,000 \$161,000
Automatic External Defibrillators					\$18,000	\$18,000
Bullet Proof Vest Program		\$17,000	\$17,000	\$17,000	\$17,000	\$17,000 \$85,000
Laser Radar		\$4,500	\$4,500	\$5,000	\$7,000	\$7,000 \$28,000
Service Weapons		\$30,000				\$30,000
PHOTOCOPIER PROGRAM		\$6,500	\$6,500	\$6,500	\$6,500	\$6,500 \$32,500
Photocopier		\$6,500	\$6,500	\$6,500	\$6,500	\$6,500 \$32,500
VEHICLE REPLACEMENT		\$131,000	\$131,000	\$135,000	\$135,000	\$140,000 \$672,000
Vehicle Replacement Program		\$131,000	\$131,000	\$135,000	\$135,000	\$140,000 \$672,000

FUNDING SOURCE	CASH					
Sum of AMOUNT	Column Labels	2018	2019	2020	2021	2022 Grand Total
Row Labels						
<b>COMPTROLLER</b>		\$3,600	\$3,600	\$3,600	\$3,600	\$18,000
<b>PHOTOCOPIER PROGRAM</b>		\$3,600	\$3,600	\$3,600	\$3,600	\$18,000
Photocopier/Scanner/Printer		\$3,600	\$3,600	\$3,600	\$3,600	\$18,000
<b>COUNCIL ON AGING TRANSPORTATION ENTERPRISE FUND</b>		\$15,000		\$15,000		\$30,000
<b>VEHICLE REPLACEMENT</b>		\$15,000		\$15,000		\$30,000
Van Replacement Program		\$15,000		\$15,000		\$30,000
<b>FACILITIES</b>		\$18,000		\$18,000		\$18,000
<b>PUBLIC BUILDING MAINTENANCE</b>		\$18,000		\$18,000		\$18,000
Buildings Rehab Consultant Services		\$18,000		\$18,000		\$18,000
<b>HEALTH &amp; HUMAN SERVICES</b>		\$20,500	\$78,500	\$86,066	\$6,000	\$3,000
<b>DEPARTMENTAL PROJECT</b>		\$17,500	\$15,000			\$32,500
Veterans Records Scanning Project		\$17,500	\$15,000			\$32,500
<b>EQUIPMENT REPLACEMENT</b>			\$32,500			\$32,500
Volumetric Calibration Trailer for Oil Trucks			\$32,500			\$32,500
<b>INFRASTRUCTURE IMPROVEMENT</b>			\$25,000	\$25,000		\$50,000
Veterans Memorials Repairs			\$25,000	\$25,000		\$50,000
<b>PHOTOCOPIER PROGRAM</b>		\$3,000	\$6,000	\$6,000	\$6,000	\$3,000
AYCC Photocopier			\$3,000	\$3,000	\$3,000	\$9,000
Photocopier Lease - BOH-COA		\$3,000	\$3,000	\$3,000	\$3,000	\$15,000
<b>PUBLIC BUILDING MAINTENANCE</b>				\$55,066		\$55,066
Repair and Refurbish Cupola and Slate Roof at WRH				\$55,066		\$55,066
<b>HUMAN RESOURCES</b>		\$5,000	\$5,000	\$5,000		\$15,000
<b>PHOTOCOPIER PROGRAM</b>		\$5,000	\$5,000	\$5,000		\$15,000
Human Resources - Copier		\$5,000	\$5,000	\$5,000		\$15,000
<b>INFORMATION TECHNOLOGY</b>		\$527,365	\$100,000	\$100,000	\$100,000	\$100,000
<b>INFORMATION TECHNOLOGY</b>		\$527,365	\$100,000	\$100,000	\$100,000	\$100,000
School - Replacement Academic PC's District Wide		\$427,365				\$427,365
School - Software Licensing		\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
School Dept. Admin Computers and Peripherals		\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
School Network Infrastructure		\$20,000	\$20,000	\$20,000	\$20,000	\$100,000
<b>INSPECTIONS</b>		\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
<b>EQUIPMENT REPLACEMENT</b>		\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Copy Machine Replacement		\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
<b>LEGAL/WORKERS' COMPENSATION</b>		\$5,000	\$5,000	\$5,000	\$5,000	\$25,000

FUNDING SOURCE	CASH					
Sum of AMOUNT	Column Labels	2018	2019	2020	2021	2022 Grand Total
Row Labels						
PHOTOCOPIER PROGRAM		\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Photocopier		\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
LIBRARY		\$48,000	\$124,432	\$36,660	\$39,175	\$101,000
EQUIPMENT REPLACEMENT		\$32,000	\$29,000	\$30,660	\$33,175	\$32,000
MLN Equipment Schedule FY18-22		\$32,000	\$29,000	\$30,660	\$33,175	\$32,000
PHOTOCOPIER PROGRAM		\$6,000	\$6,000	\$6,000	\$6,000	\$30,000
Public and Office Photocopier Project		\$6,000	\$6,000	\$6,000	\$6,000	\$30,000
PUBLIC BUILDING MAINTENANCE			\$89,432			\$63,000
EMS and Retrocommission			\$50,000			\$50,000
Front Doors					\$50,000	\$50,000
Ramp and Stairs					\$13,000	\$13,000
Replacement Roof Covering - Membrane			\$12,432			\$12,432
Windows - 1892 Building			\$27,000			\$27,000
ROADS AND PATHS INFRASTRUCTURE		\$10,000				\$10,000
Concrete Sidewalk Repair		\$10,000				\$10,000
PLANNING		\$20,500	\$10,000			\$30,500
INFRASTRUCTURE IMPROVEMENT		\$18,000	\$10,000			\$28,000
Dallin Library Entry Updates		\$8,000	\$10,000			\$18,000
Parmenter School Walkway		\$10,000				\$10,000
PHOTOCOPIER PROGRAM		\$2,500				\$2,500
Photocopier-Equipment		\$2,500				\$2,500
PUBLIC WORKS ADMINISTRATION		\$37,000	\$5,000	\$37,000		\$79,000
DEPARTMENTAL PROJECT		\$32,000		\$32,000		\$64,000
Mall Lights		\$32,000		\$32,000		\$64,000
PHOTOCOPIER PROGRAM		\$5,000	\$5,000	\$5,000		\$15,000
Photocopier		\$5,000	\$5,000	\$5,000		\$15,000
PUBLIC WORKS CEMETERY DIVISION			\$40,000			\$40,000
VEHICLE REPLACEMENT			\$40,000			\$40,000
3-4 T Pick-up Truck; 4wd w- Plow			\$40,000			\$40,000
PUBLIC WORKS ENGINEERING DIVISION				\$25,000	\$30,000	\$55,000
DEPARTMENTAL PROJECT				\$25,000		\$25,000
Roadway Consulting Services				\$25,000		\$25,000
VEHICLE REPLACEMENT					\$30,000	\$30,000
Utility Vehicle					\$30,000	\$30,000

FUNDING SOURCE	CASH						
Sum of AMOUNT	Column Labels	2018	2019	2020	2021	2022 Grand Total	
Row Labels							
<b>PUBLIC WORKS HIGHWAY DIVISION</b>		\$1,679,563	\$1,347,877	\$1,481,975	\$1,600,860	\$1,437,044 \$7,547,319	
<b>EQUIPMENT REPLACEMENT</b>		\$52,000	\$34,000	\$22,500	\$102,500	\$22,500 \$233,500	
1 Ton Dump Truck w-Plow-Sander					\$68,000	\$68,000	
Sander Body		\$17,000	\$17,000	\$17,500	\$17,500	\$17,500 \$86,500	
Sign Shop Printer		\$30,000				\$30,000	
Small Equipment		\$5,000	\$5,000	\$5,000	\$5,000	\$5,000 \$25,000	
Snow Plow Replacement			\$12,000		\$12,000	\$12,000 \$24,000	
<b>ROADS AND PATHS INFRASTRUCTURE</b>		\$1,302,563	\$1,313,877	\$1,325,475	\$1,402,360	\$1,414,544 \$6,758,819	
Install Sidewalk Ramps					\$65,000	\$65,000 \$130,000	
Roadway Reconstruction		\$350,000	\$350,000	\$350,000	\$350,000	\$350,000 \$1,750,000	
Roadway Reconstruction Override 2011		\$452,563	\$463,877	\$475,475	\$487,360	\$499,544 \$2,378,819	
Sidewalks and Curbstones		\$500,000	\$500,000	\$500,000	\$500,000	\$500,000 \$2,500,000	
<b>VEHICLE REPLACEMENT</b>		\$325,000		\$134,000	\$96,000		\$555,000
33,000 GVW Dump Truck w-Plow				\$94,000	\$96,000		\$190,000
3-4 Ton Pick-up, 4wd w-Plow				\$40,000			\$40,000
Catch Basin Cleaner - Clam Shell		\$150,000					\$150,000
Loader 3 CY Capacity		\$175,000					\$175,000
<b>PUBLIC WORKS MER</b>		\$14,000					\$14,000
<b>EQUIPMENT REPLACEMENT</b>		\$14,000					\$14,000
Tire Balancer		\$5,500					\$5,500
Tire Changer Machine		\$8,500					\$8,500
<b>PUBLIC WORKS NATURAL RESOURCES DIVISION</b>		\$281,000		\$40,000		\$270,500	\$591,500
<b>EQUIPMENT REPLACEMENT</b>		\$281,000		\$6,000		\$6,000	\$293,000
Small Equipment		\$6,000		\$6,000		\$6,000	\$18,000
Work Crane - 120' Boom		\$275,000					\$275,000
<b>VEHICLE REPLACEMENT</b>				\$34,000		\$264,500	\$298,500
1 Ton Pickup Truck w-Dump Body						\$64,000	\$64,000
3-4 Ton Pickup Truck				\$34,000			\$34,000
Leaf Vacuum Trailer						\$25,500	\$25,500
Mini-Packer Trash Truck						\$125,000	\$125,000
Tree Chipper						\$50,000	\$50,000
<b>RECREATION</b>		\$80,000	\$10,000	\$10,000	\$10,000	\$10,000	\$120,000
<b>PARKS PLAYGROUNDS &amp; FIELDS</b>		\$80,000	\$10,000	\$10,000	\$10,000	\$10,000	\$120,000
Feasibility Study		\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000

FUNDING SOURCE	CASH					
Sum of AMOUNT	Column Labels	2018	2019	2020	2021	2022 Grand Total
Row Labels						
Reservoir Beach Mechanical Repairs	\$20,000					\$20,000
Summer St. Field Fencing Upgrades	\$50,000					\$50,000
<b>SCHOOLS</b>	<b>\$615,000</b>	<b>\$400,000</b>	<b>\$250,000</b>	<b>\$260,000</b>	<b>\$20,000</b>	<b>\$1,545,000</b>
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$150,000</b>	<b>\$280,000</b>	<b>\$80,000</b>	<b>\$60,000</b>	<b>\$20,000</b>	<b>\$590,000</b>
Dallin Gym Ventillation	\$10,000	\$40,000				\$50,000
Hardy Playground		\$120,000				\$120,000
Ottoson Exterior Step Repair			\$20,000		\$20,000	\$40,000
Ottoson Front Entry Upgrade	\$50,000					\$50,000
Ottoson Music Room Upgrade	\$10,000	\$60,000				\$70,000
School Playground Upgrades	\$20,000					\$20,000
Window Screens in Schools	\$60,000	\$60,000	\$60,000	\$60,000		\$240,000
<b>PHOTOCOPIER PROGRAM</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>		<b>\$480,000</b>
Photocopier Lease Program	\$120,000	\$120,000	\$120,000	\$120,000		\$480,000
<b>PUBLIC BUILDING MAINTENANCE</b>	<b>\$45,000</b>					<b>\$45,000</b>
Exterior Door Replacement AHS	\$10,000					\$10,000
Ottoson Partial Roof Replacement	\$35,000					\$35,000
<b>STUDENT TRANSPORTATION</b>	<b>\$260,000</b>			<b>\$80,000</b>		<b>\$340,000</b>
Bus #105 - 8 passenger escape				\$40,000		\$40,000
Bus #106 - 77 passenger bus	\$130,000					\$130,000
Bus #111 - 77 passenger bus	\$130,000					\$130,000
Van #110 - Passenger bus				\$40,000		\$40,000
<b>VEHICLE REPLACEMENT</b>	<b>\$40,000</b>		<b>\$50,000</b>			<b>\$90,000</b>
Maintenance Service Van	\$40,000					\$40,000
Replace Truck and P0low			\$50,000			\$50,000
<b>TOWN MANAGER</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$5,000</b>	<b>\$45,000</b>
<b>INFORMATION TECHNOLOGY</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>		<b>\$20,000</b>
Website Enhancements	\$5,000	\$5,000	\$5,000	\$5,000		\$20,000
<b>PHOTOCOPIER PROGRAM</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$25,000</b>
Photocopier	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
<b>TREASURER</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$41,000</b>	<b>\$6,000</b>	<b>\$65,000</b>
<b>EQUIPMENT REPLACEMENT</b>				<b>\$35,000</b>		<b>\$35,000</b>
Replace Multi-Space Parking Meters				\$35,000		\$35,000
<b>PHOTOCOPIER PROGRAM</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$30,000</b>
Photocopier	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$30,000

FUNDING SOURCE	CASH						
Sum of AMOUNT	Column Labels						
Row Labels	2018	2019	2020	2021	2022	Grand Total	
Grand Total	\$3,725,528	\$2,432,609	\$2,296,001	\$2,372,135	\$2,385,644	\$13,211,917	

FUNDING SOURCE	BOND					
Sum of AMOUNT	Column Labels	2018	2019	2020	2021	2022 Grand Total
Row Labels						
BOARD OF SELECTMEN				\$110,000		\$110,000
EQUIPMENT REPLACEMENT				\$110,000		\$110,000
Voting Machines				\$110,000		\$110,000
COMMUNITY SAFETY - FIRE SERVICES	\$815,000			\$150,000	\$260,000	\$600,000
EQUIPMENT REPLACEMENT				\$150,000		\$150,000
Replacement of Portable Radios				\$150,000		\$150,000
VEHICLE REPLACEMENT	\$815,000				\$260,000	\$600,000
Purchase Engine Pumper to Replace #1006						\$600,000
Purchase New Engine-Pump - Replace #1007			\$575,000			\$575,000
Rescue-Ambulance 2008 Ford Osage			\$240,000			\$240,000
Rescue-Ambulance 2013 Ford Horton					\$260,000	\$260,000
COMMUNITY SAFETY - POLICE SERVICES				\$857,000		\$857,000
EQUIPMENT REPLACEMENT				\$857,000		\$857,000
Radio Upgrade-Replacement Program				\$857,000		\$857,000
FACILITIES	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
PUBLIC BUILDING MAINTENANCE	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Town Hall - Renovations		\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
HEALTH & HUMAN SERVICES				\$260,000		\$260,000
PUBLIC BUILDING MAINTENANCE				\$260,000		\$260,000
Whittemore Robbins House - Exterior Painting and Window Repair				\$260,000		\$260,000
INFORMATION TECHNOLOGY	\$110,000	\$519,710	\$510,000	\$310,000	\$310,000	\$1,759,710
INFORMATION TECHNOLOGY	\$110,000	\$519,710	\$510,000	\$310,000	\$310,000	\$1,759,710
School - Replacement Academic PC's District Wide			\$409,710	\$400,000	\$200,000	\$200,000
Town Software Upgrades & Standardization		\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Town-Microcomputer Program		\$60,000	\$60,000	\$60,000	\$60,000	\$300,000
LIBRARY				\$257,039		\$257,039
PUBLIC BUILDING MAINTENANCE				\$257,039		\$257,039
Elevator - Overhaul				\$85,000		\$85,000
Replacement Building Air Conditioning				\$172,039		\$172,039
PLANNING	\$400,000	\$2,100,000	\$2,000,000			\$4,500,000
DEPARTMENTAL PROJECT	\$400,000	\$100,000				\$500,000
Senior Center Architecture Plans		\$400,000	\$100,000			\$500,000
MAJOR REPAIRS			\$2,000,000	\$2,000,000		\$4,000,000
Senior Center Renovation			\$2,000,000	\$2,000,000		\$4,000,000
PUBLIC WORKS ENGINEERING DIVISION					\$225,000	\$425,000
INFRASTRUCTURE IMPROVEMENT					\$225,000	\$425,000
						\$650,000

FUNDING SOURCE	BOND					
Sum of AMOUNT	Column Labels	2018	2019	2020	2021	2022 Grand Total
Row Labels						
Bridge Construction Mystic-Mill Brook				\$225,000	\$425,000	\$650,000
<b>PUBLIC WORKS HIGHWAY DIVISION</b>	<b>\$210,000</b>	<b>\$383,000</b>	<b>\$293,000</b>	<b>\$340,000</b>	<b>\$235,000</b>	<b>\$1,461,000</b>
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$300,000</b>
Traffic Signal Maint & Upgrades	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$300,000
<b>ROADS AND PATHS INFRASTRUCTURE</b>	<b>\$65,000</b>	<b>\$65,000</b>	<b>\$65,000</b>			<b>\$195,000</b>
Install Sidewalk Ramps	\$65,000	\$65,000	\$65,000			\$195,000
<b>VEHICLE REPLACEMENT</b>	<b>\$85,000</b>	<b>\$258,000</b>	<b>\$168,000</b>	<b>\$280,000</b>	<b>\$175,000</b>	<b>\$966,000</b>
33,000 GVW Dump Truck w-Plow		\$92,000				\$92,000
3-4 Ton Pick up Truck w-lift gates & plows (2)	\$85,000					\$85,000
44,000 GVW, 4WD Truck w-Sander		\$166,000	\$168,000	\$170,000		\$504,000
Backhoe-Loader - 1.5 CY				\$110,000		\$110,000
Street Sweeper					\$175,000	\$175,000
<b>PUBLIC WORKS NATURAL RESOURCES DIVISION</b>	<b>\$200,000</b>	<b>\$62,000</b>	<b>\$125,000</b>			<b>\$387,000</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$75,000</b>					<b>\$75,000</b>
Large Ride-on Mower		\$75,000				\$75,000
<b>VEHICLE REPLACEMENT</b>	<b>\$125,000</b>	<b>\$62,000</b>	<b>\$125,000</b>			<b>\$312,000</b>
1 Ton Dump Truck			\$62,000			\$62,000
Boom-Dump-Chip Truck				\$125,000		\$125,000
Bucket Truck	\$125,000					\$125,000
<b>PUBLIC WORKS PROPERTIES DIVISION</b>			<b>\$10,250,000</b>			<b>\$10,250,000</b>
<b>DEPARTMENTAL PROJECT</b>			<b>\$10,000,000</b>			<b>\$10,000,000</b>
DPW Facility - Site Improvements			\$10,000,000			\$10,000,000
<b>INFRASTRUCTURE IMPROVEMENT</b>			<b>\$250,000</b>			<b>\$250,000</b>
DPW Facility - Oversight of Construction			\$250,000			\$250,000
<b>RECREATION</b>	<b>\$60,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$260,000</b>
<b>PARKS PLAYGROUNDS &amp; FIELDS</b>	<b>\$60,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$260,000</b>
ADA Study Implementation Program	\$60,000	\$50,000	\$50,000	\$50,000	\$50,000	\$260,000
<b>SCHOOLS</b>	<b>\$3,500,000</b>	<b>\$845,000</b>	<b>\$520,000</b>	<b>\$850,000</b>	<b>\$400,000</b>	<b>\$6,115,000</b>
<b>DEPARTMENTAL PROJECT</b>		<b>\$250,000</b>	<b>\$125,000</b>	<b>\$300,000</b>		<b>\$675,000</b>
Dallin - Chiller		\$250,000				\$250,000
Landscape Improvements - Bishop School			\$125,000			\$125,000
Water Penetration Bishop				\$300,000		\$300,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$3,500,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$550,000</b>	<b>\$300,000</b>	<b>\$4,950,000</b>
Convert to Science Classrooms Dallin & Brackett				\$250,000		\$250,000
Hardy School Expansion	\$3,500,000					\$3,500,000
School Playground Upgrades		\$300,000	\$300,000	\$300,000	\$300,000	\$1,200,000

FUNDING SOURCE	BOND					
Sum of AMOUNT	Column Labels	2018	2019	2020	2021	2022 Grand Total
Row Labels						
<b>STUDENT TRANSPORTATION</b>		\$240,000	\$95,000		\$100,000	\$435,000
Bus #102 - 53 passenger bus			\$95,000			\$95,000
Bus #103 - 77 passenger bus		\$130,000				\$130,000
Bus #107- 53 passenger bus		\$110,000				\$110,000
Bus #108 - 53 passenger				\$100,000		\$100,000
<b>VEHICLE REPLACEMENT</b>		\$55,000				\$55,000
Food Services Truck		\$55,000				\$55,000
<b>Grand Total</b>		<b>\$5,195,000</b>	<b>\$4,454,749</b>	<b>\$15,162,000</b>	<b>\$2,260,000</b>	<b>\$2,120,000</b>
						<b>\$29,191,749</b>

FUNDING SOURCE	CPA					
Sum of AMOUNT	Column Labels					
Row Labels	2018	2019	2020	2021	2022	Grand Total
<b>RECREATION</b>	\$100,000	\$500,000	\$907,700	\$407,700	\$475,000	\$2,390,400
<b>PARKS PLAYGROUNDS &amp; FIELDS</b>	\$100,000	\$500,000	\$907,700	\$407,700	\$475,000	\$2,390,400
Arlington Reservoir Master Plan	\$100,000	\$500,000	\$500,000			\$1,100,000
Hurd Field Renovation			\$407,700	\$407,700		\$815,400
Wellington Playground and Clean-up					\$475,000	\$475,000
<b>Grand Total</b>	<b>\$100,000</b>	<b>\$500,000</b>	<b>\$907,700</b>	<b>\$407,700</b>	<b>\$475,000</b>	<b>\$2,390,400</b>

FUNDING SOURCE	OTHER					
Sum of AMOUNT	Column Labels					
Row Labels	2018	2019	2020	2021	2022	Grand Total
<b>PUBLIC WORKS CEMETERY DIVISION</b>	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
<b>DEPARTMENTAL PROJECT</b>	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
Headstone Cleaning & Repair	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000
<b>PUBLIC WORKS HIGHWAY DIVISION</b>	<b>\$875,000</b>	<b>\$875,000</b>	<b>\$937,000</b>	<b>\$875,000</b>	<b>\$875,000</b>	<b>\$4,437,000</b>
<b>ROADS AND PATHS INFRASTRUCTURE</b>	<b>\$875,000</b>	<b>\$875,000</b>	<b>\$875,000</b>	<b>\$875,000</b>	<b>\$875,000</b>	<b>\$4,375,000</b>
Chapter 90 Roadway	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000	\$3,750,000
Install Sidewalk Ramps - CDBG	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000
<b>VEHICLE REPLACEMENT</b>			<b>\$62,000</b>			<b>\$62,000</b>
1 Ton Dump Truck			\$62,000			\$62,000
<b>PUBLIC WORKS WATER/SEWER DIVISION</b>	<b>\$2,555,000</b>	<b>\$2,670,000</b>	<b>\$2,605,000</b>	<b>\$2,702,000</b>	<b>\$2,753,000</b>	<b>\$13,285,000</b>
<b>EQUIPMENT REPLACEMENT</b>	<b>\$130,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$150,000</b>
Backhoe	\$125,000					\$125,000
Small Equipment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
<b>INFRASTRUCTURE IMPROVEMENT</b>	<b>\$2,400,000</b>	<b>\$2,600,000</b>	<b>\$2,600,000</b>	<b>\$2,650,000</b>	<b>\$2,650,000</b>	<b>\$12,900,000</b>
Drainage Rehab-Regulatory Compliance (Ch-308)	\$200,000	\$200,000	\$200,000	\$250,000	\$250,000	\$1,100,000
Hydrant and Valve Replacement Program	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Sewer System Rehabilitation	\$900,000	\$900,000	\$900,000	\$900,000	\$900,000	\$4,500,000
Water System Rehabilitation	\$1,200,000	\$1,400,000	\$1,400,000	\$1,400,000	\$1,400,000	\$6,800,000
<b>VEHICLE REPLACEMENT</b>	<b>\$25,000</b>	<b>\$65,000</b>		<b>\$47,000</b>	<b>\$98,000</b>	<b>\$235,000</b>
33,000 GVW Dump Truck w-Plow					\$98,000	\$98,000